



Statement on Modern Slavery and supply chain values

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Introduction

About our business

Founded in 1868, PA Media Group (the 'Group') comprises a diverse portfolio of specialist media companies, spanning news and information, technology and communications services.

Our flagship brand **PA Media**, formerly The Press Association, is the national news agency for the UK and Ireland. Our reporters, photographers and video journalists deliver the top national news stories of the day, as well as breaking news from around the world. In addition to reporting on the news, our **PA Media Academy** business is Europe's leading journalism, writing, multimedia and public relations training business. Meanwhile our **PA Mediapoint** offering is an unrivalled news monitoring solution, connecting PR and communications professionals with journalists through trusted distribution channels.

Over 155 years, our organisation has grown and diversified into new markets, both in the UK and more globally. **Podium** has built a legacy of serving the racing and betting industry that stretches back over 60 years, with unrivalled horse and greyhound racing coverage. Our **PA TV Metadata** business has more than 30 years' experience of TV broadcasting data aggregation, with its market-leading TV listings service relied upon by the best websites, apps, newspapers and magazines in the media industry, including Sky and the Radio Times.

We have a strong track record in acquiring companies that complement our Group activities, adding seven fantastic businesses to our portfolio over the last 15 years. Our streaming business **StreamAMG** delivers live and on-demand video services to

customers across the world. We provide strategy, creative, editorial and analytics services through **Sticky**, our digital marketing agency based in London, and **Hydrogen**, our social media agency based in Glasgow. Most recently in 2023 we acquired **iRace**, Asia's leading horse racing technology, data, information and publishing business, which sits well alongside our existing racing and betting operations.

Stock images business **Alamy** joined our Group in 2020. Its platform has one of the world's most diverse creative and editorial stock imagery collections, with over 400 million images, vectors and videos. Alamy's fantastic ecosystem of 156,000 content creators supply over 150,000 new, authentic images every day onto the Alamy platform.

We have around 1,000 people across our global teams who are the driving force behind everything that we do. The majority of our people work in the UK, many based in our Paddington head office in London and our Howden office in East Yorkshire. We have a further four offices in the UK as well as bases in Westminster, the Royal Courts of Justice and Holyrood.

Our global operations are managed through a number of international subsidiaries. We have operations in Ireland and Australia, and following acquisitions in recent years, have expanded our international footprint into the United States, India, Malta and Singapore.

Our services are delivered by our people alongside an extensive global supplier network. Our largest vendors are technology and software companies, sports rightsholders and telecoms providers. We work with freelance journalists, videographers and

producers, who help deliver our day-to-day editorial services, as well as casual elections reporters and data operators who provide invaluable ad hoc support.

About this statement

Modern slavery encompasses various forms of coercion where individuals are exploited for personal or commercial benefit. Defined by the International Labour Organisation ('ILO') in its 2022 report, modern slavery includes human trafficking, sexual exploitation, domestic servitude, and forced or bonded labour. It is characterised by the inability of individuals to reject or escape their circumstances due to threats, violence, coercion, or the abuse of power.

The UK's Modern Slavery Act 2015 (the 'Act') requires commercial organisations supplying goods or services with a turnover of more than £36 million to prepare and publish an annual 'Slavery and Human Trafficking Statement'. This statement must set out the steps an organisation has taken, if any, during its financial year to ensure that there is no slavery, forced labour or human trafficking in its business and supply chains.

In accordance with Section 54, Part 6 of the Act, this report sets out the steps taken by PA Media Group and all relevant subsidiaries (see the PA Media Group 2024 Annual Report for a full list of subsidiaries) to ensure that slavery and human trafficking is not taking place in our supply chains or in any part of our business, covering the period 1 January 2025 to 31 December 2025.

We support the aims of the Act and are committed to addressing the risks of modern slavery in our operations and supply chain. Throughout the review

year, no reports of modern slavery practices were received. Given the nature of our operations, we do not consider our operations to be at high risk of these practices.

Nonetheless, it is important to us that all individuals associated with our organisation – both internally or externally through our supply chain – are vigilant and understand the risks of modern slavery and its incompatibility with our values of accountability, collaboration, integrity and respect. We encourage anyone to report potential violations through our dedicated and confidential channels.



Bruce Marson
Chief Financial Officer

Our business framework

Our PA Media Group values

At the heart of our organisation lies a deep respect for our heritage and a bold vision for the future. For over 155 years, our flagship brand has been built on values that continue to guide and inspire us today. These values are not just words - they are lived every day by our people, shaping how we work, how we lead, and how we grow.

Ambition



Ambition drives us to set bold goals and pursue them with determination and passion. It means challenging ourselves to go beyond what's expected, pushing boundaries, and inspiring those around us to do the same. Whether we're breaking new ground in our industry, adapting to evolving markets, or innovating to meet customer needs, ambition fuels our progress. As we continue to grow and evolve, this value remains a driving force behind our progress and long-term vision.

Collaboration



Collaboration is about building strong, purposeful connections and working together toward shared goals. We value diverse perspectives, encourage open knowledge-sharing, and foster an environment where everyone feels empowered to contribute. By working collectively and supporting one another, we unlock greater creativity, resilience, and impact.

Integrity



Integrity is the foundation of trust - within our teams, with our customers, and across our communities. It means acting with honesty, fairness, and accountability in everything we do. We take ownership of our actions and uphold the highest standards, even when no one is watching.

Innovation



Innovation is about challenging the status quo and seeking better ways to solve problems, improve processes, and deliver value. It's driven by curiosity, creativity, and the courage to turn ideas into action. From transformative breakthroughs to everyday improvements, innovation has always been at the heart of how we evolve and stay ahead in a changing world.

For over 155 years, our organisation has been at the heart of the UK and Irish media sectors. As we have expanded both organically and through strategic acquisitions, locally and internationally, our business framework has been continually refreshed to align our evolving operations with our core values and mission.

We are firmly dedicated to upholding the highest standards of human rights across all aspects of our business. This commitment drives us to adhere to globally recognised principles for ethical business conduct. We focus on ensuring fair labour practices and fostering an environment of transparency and accountability. By integrating these ethical standards into our operations, we strive to maintain a responsible and principled global presence.

Our core values are integral to our culture, influencing our recruitment, employee training, annual performance reviews, and recognition programmes. Our workforce, mainly comprising skilled full time and part time employees based in our office locations, are employed in accordance with local labour laws and are compensated fairly at market rates.

We operate a diverse and complex supply chain, spanning multiple industries and regions, businesses and individuals, each with unique risks and challenges. Consequently, elements of our supply chain show mixed maturity in implementing best practice control measures. Our approach is to work proactively and collaboratively with these suppliers to help elevate their practices to our standards.

It is vital for our operations that we not only understand but actively address potential exposures to modern slavery in our supply chains, whether direct or indirect. Our goal is to continually refine our risk management strategies to ensure robust prevention

and swift response to any violations, thereby safeguarding our supply chain integrity.

Our governance framework and escalation mechanisms are anchored by the Board, the Audit & Risk Committee, and the Executive Risk Committee, ensuring robust oversight of our ethical, legal, and operational responsibilities. These bodies provide strategic direction and accountability, overseeing the implementation of our policies and the effectiveness of our risk management systems.

In 2024, we strengthened this framework with the publication of our first Sustainability Report, which articulates the environmental, social, and governance (ESG) priorities most material to our business. This report not only outlines our long-term aspirations but also serves as a guiding reference for how we embed sustainability into our decision-making processes. It reinforces our commitment to ethical conduct, transparency, and continuous improvement—principles that underpin our approach to modern slavery and responsible sourcing.

We continually evaluate our business practices through metrics such as employee engagement survey results, the frequency of whistleblowing incidents/complaints, and the percentage of contracted spend subjected to enhanced due diligence procedures. These indicators help us gauge the efficacy of our actions and guide our improvements over time.

We are committed to enhancing our governance and reporting structures to best serve our stakeholders and uphold our commitment to ethical practices and sustainability.

Our procedures

Ethical trading, responsible sourcing, and the prevention of modern slavery and human trafficking are imperative to our Group's operations. These principles are embedded not only in our policies but also in the way we work across departments. Our commitment is reinforced through structured collaboration between senior leaders in HR, Finance, and Legal, who meet regularly to align on compliance priorities, share insights on emerging risks, and ensure our practices remain robust and responsive.

This cross-functional governance is further supported by active engagement with Procurement and Facilities teams, whose operational oversight is critical to upholding our standards across the supply chain. These interactions ensure that ethical considerations are integrated into supplier onboarding, contract management, and day-to-day operations.

We continue to refine our risk assessment processes, drawing on insights from these collaborative forums to identify vulnerabilities and implement targeted interventions. This integrated approach ensures that our ethical standards are not only documented but actively lived across the organisation and its global supply chain.

Within our organisation

Guided by our commitment to equity, diversity, and inclusion ('EDI'), our People team develops our people strategies to nurture our workforce, supported by managers across all divisions. We implement comprehensive employee policies that safeguard against unfair practices and foster a fair, inclusive workplace environment. These policies cover various

aspects, including holidays, sick pay, and working conditions.

We prioritise our employees' physical and mental wellbeing through access to healthcare plans, an employee assistance program, a free subscription to the Calm app, an annual Wellbeing Day and volunteering hours to contribute positively to our local communities. Additionally, over 40 trained mental health first aiders across our Group offer support and guide employees to appropriate resources.

Our in-house talent acquisition function handles most recruitment, ensuring compliance with employment laws through onboarding checks. This includes identity verification, reference checks, right to work check, and, where applicable, validation of education and professional qualifications. We selectively use agencies for a small number of roles which require specialised technical skills, such as software engineers and legal professionals.

We empower our employees to report any legal or ethical concerns through their line managers, relevant executives or directly to the Audit Committee Chair, ensuring that all concerns are addressed seriously and sensitively. Further, our employee council Your Forum comprises 12 elected representatives, and is designed to create a constructive, two-way discussion between our people and our executive team.

Across our supply chain

We remain firmly committed to fostering ethical supply chain practices and expect all suppliers to uphold our high standards of conduct. This includes strict adherence to our anti-slavery and human trafficking policies, which reflect both our

organisational values and legal obligations. These expectations are clearly communicated and reinforced through active engagement with suppliers to ensure alignment and accountability.

Our Group Procurement team continues to oversee a diverse and predominantly UK-based supply chain, operating largely in sectors not typically associated with elevated modern slavery risk. However, we recognise that certain suppliers - particularly those with extended supply chains in high-risk regions or sectors - may be more vulnerable to unethical practices. To address this, we apply a risk-informed due diligence approach, tailored to assess each supplier's capacity to identify and mitigate modern slavery risks.

In 2023, we introduced a supplier relationship management platform in partnership with Kodiak Hub to enhance transparency and streamline supplier engagement. Over the past two years, this platform has become integral to our responsible sourcing strategy, enabling real-time access to supplier data and supporting robust assessments of environmental and social practices, including labour and human rights.

During 2025, we reviewed our supply chain in more detail, and drafted a comprehensive modern slavery and human trafficking policy. This policy provides clear guidance on the internal mechanisms available for employees to raise concerns, and ensure swift action and support

By the end of 2025, more than 70% of our contracted spend had been evaluated through the platform - setting a new benchmark for accountability and laying the foundation for broader coverage in the year ahead.

We are committed to continuous improvement. Our supplier screening processes are rigorous and reviewed annually, with performance benchmarks used to drive incremental improvements in key risk areas. Suppliers that fail to demonstrate progress or meet our standards may face contract termination.

Future initiatives

We plan to implement the following initiatives over the next 12 months to manage modern slavery risk within our organisation and across our supply chain:

- We will launch our modern slavery and human trafficking policy for use within all PA Media Group limited companies.
- We will continue to extend our existing supplier screening checks and perform annual reviews to track progress among our suppliers.
- We will perform an annual modern slavery risk assessment which will be reported to our Executive Risk Committee, highlighting potential hotspots and monitoring efforts, and informing strategic decisions.
- We will review the training needs for procurement personnel and managers involved in procurement decisions for goods and services at heightened risk of modern slavery in the extended supply chain.